

Newfoundland and Labrador Sports Centre

Annual Report 2023-24

Message from the Chair

As Chair of the Board for the Newfoundland and Labrador Sports Centre, I am pleased to present its annual report for the fiscal year 2023-24. The annual report has been prepared and is submitted in accordance with the obligation as a category three entity under the **Transparency and Accountability Act**. My signature below is indicative of the Board's accountability for the actual results reported within this document.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tom Godden', with a long horizontal flourish extending to the right.

Tom Godden

Chairperson

Table of Contents

Entity Overview	1
Organizational Structure	1
Lines of Business	1
Mandate	1
Staff and Budget.....	3
Board of Directors.....	4
Physical Location.....	5
Highlights and Partnerships	5
Highlights.....	5
Partnerships	7
Report on Performance	8
2023-24 Objective and Indicators	8
Opportunities and Challenges.....	10
Opportunities	10
Challenges	11
Financial Information	12

Entity Overview

Organizational Structure

The Newfoundland and Labrador Sports Centre (NLSC) is a high-quality sports facility located in St. John's and officially opened in July 2008. Its construction was funded by three levels of government, the sports community and the private sector. An annual operating grant is provided by the Government of Newfoundland and Labrador through the Department of Tourism, Culture, Arts and Recreation (TCAR).

Lines of Business

The three primary lines of business for the NLSC are as follows:

Operation of the Sports Centre: The NLSC operates seven days per week and, as such, the daily operations require a great deal of time and focus. This includes the management of human resource issues, maintenance of the centre, managing bookings, procuring required supplies, equipment and the management of information technology needs, among others.

Athlete Development and Training: The NLSC complex enables athletes and teams to access training space and to help achieve a higher level of athletic success.

Sport Event Hosting: The NLSC complex serves as a venue to host provincial, national and international competitions for Newfoundland and Labrador.

Mandate

The NLSC is a Provincial Crown Corporation designated as a category three entity under the **Transparency and Accountability Act** for the 2020-23 planning cycle. The mandate of the NLSC Board, as described under the objectives of the corporation, is:

- a) To manage, maintain and operate the NLSC;
- b) To provide a high-quality facility that allows Newfoundland and Labrador Provincial Sports Organizations (PSOs) the opportunity to implement and develop programs through training and competition; and,
- c) To provide a high-performance program that promotes and supports increased physical conditioning, skill development and overall athlete development.

The NLSC remains one of the largest indoor training facilities in Atlantic Canada. It serves as the province's primary venue for athlete training and development, as well as the venue for hosting provincial, national, and international competitions for the more than 70,000 athletes, coaches and administrators that make up Sport Newfoundland and Labrador (Sport NL).

The NLSC includes two separate facilities on the same site:

1. The PowerPlex: an indoor training facility which provides athletes with access to a 2,944 square metre (32,000 square foot) gymnasium, which is large enough to have four basketball, seven volleyball or seven badminton courts playable at one time. Additional areas include a combat room, locker and shower rooms. The PowerPlex was expanded in 2016 to include a 70' x 70' artificial sports turf area, known as 'Benvon's Room'.
2. The Dr. Noel Browne High Performance Centre: an extension to the adjacent Swilers Rugby Club. This area primarily includes a professional level strength and conditioning area, known as 'Riley's Room', which is on par with many of North America's professional sports teams' facilities. Riley's Room was expanded in 2016 to double the size of the strength and conditioning area from

2,500 square feet to 5,000 square feet. The Dr. Noel Browne High Performance Centre also includes a multi-purpose meeting room and three offices.

Staff and Budget

The NLSC employed 15 staff in 2023-24: five full-time permanent, four part-time permanent and six part-time temporary. Of those 14 staff, three are female and 12 are male.

The NLSC is managed by a Board of Directors appointed by the Lieutenant-Governor in Council. The Board of Directors is comprised of 13 members: the chairperson, six representatives appointed by the Provincial Government and six board members who are drawn from the sport and recreation community and who have extensive experience in the field.

The annual expenditure for the NLSC fiscal year April 1, 2023 to March 31, 2024 was **\$1,026,026**.

Expenditure Type	Total Amount (\$)
Advertising and promotion	250
Amortization	252,289
Bad Debt	0
Insurance	8168
Interest and bank charges	270
Memberships	910
Miscellaneous	967
Office	4169
Online booking maintenance	2803
Professional fees	7590
Property taxes	2430
Interest on promissory notes	0
Repairs and maintenance	196935
Salaries and wages	382051
Security	594
Supplies	23774

Telephone	1277
Training	1310
Utilities	137347
Vehicles	2892
Total	\$1,026,026

(Please see Financial Information section: NLSC Audited Financial Statements March 31, 2024).

Board of Directors

At the end of this reporting period, March 31, 2024, the Board consisted of the following members:

Chairperson: Tom Godden

Members:

Tanya Haywood, City of St. John's

Jamie Korab, City of St. John's

Gary Martin, Sport Newfoundland and Labrador

Laura Pottle, Sport Newfoundland and Labrador

Dennis Clarke, Swilers Rugby Club

Dr. Noel Browne, Swilers Rugby Club

Andrew Bruce, Community Representative

Sheena McCrate, Community Representative

Winston Jenkins, Community Representative

Roger Head, Community Representative

Colin Sullivan, Community Representative

Michelle Healey, Department of Tourism, Culture, Arts and Recreation

Physical Location

Rod Snow, Executive Director and High Performance Director

NL Sports Centre

100 Crosbie Road

St. John's, NL, A1E 2X3

Email: rodsnow@gov.nl.ca

Telephone: 709-729-6580

Website: www.nlsportscentre.ca

Highlights and Partnerships

Highlights

The NLSC continues to reach new levels of growth in 2023-24 demonstrating success in 4 main areas.

- **Sport Development:** During the reporting period, the NLSC facilitated significant opportunities for sport development. This includes increased training and competition opportunities, suggesting a thriving environment for athletes and sports enthusiasts. The Canada Games High Performance Program has targeted Canada Games 2025 NL teams for increased investment to foster more opportunity for success at Games.
- **Capacity Utilization:** The NLSC operated at full capacity during fall and winter prime time hours. This indicates strong demand for the facilities and highlights the NLSC's role as a key venue for sports and recreation activities.
- **Government Mandate Alignment:** The activities and achievements of the NLSC align with government mandates to promote physical activity and support amateur sports organizations. By providing a safe and comfortable environment

for sports and recreation, the NLSC contributes to community health and well-being.

- **Revenue Growth:** The NLSC experienced increased revenue due to higher demand for programming and rentals. This was primarily driven by increased usage during non-prime time hours, indicating efficient utilization of facilities and resources.

Most significantly in 2023-24, the NLSC can highlight the announcement of the Sport and Well-being Dome with confirmed funding of \$13.5 million. With current NLSC facilities at capacity and not currently meeting sport program demands, the Sport and Well-being Dome will help address the current facility deficits that negatively impact both indoor and outdoor sport programming. This new facility aligns with the Provincial Government's goal of being one of the healthiest provinces in Canada by 2031 and demonstrates its ongoing commitment to the health and well-being of Newfoundlanders and Labradorians

With the 2025 Canada Summer Games in St. John's on the horizon, the NLSC continues to work with the Host Committee to ensure the NLSC and its facilities meet or exceed the standards required for Canada Games competition. To that end, the NLSC has completed a full gymnasium lighting upgrade to meet Canada Games standard through funding grants from TCAR, the 2025 Host Society and NLSC operating funds. Additionally, with sustainability at front of mind for the Canada Games, the NLSC, in coordination the Host Society, has installed an Aquapod that facilitates the provision of safe, clean and cold drinking water from a convenient and environmentally friendly dispensers, eliminating the need for plastic bottles and preventing plastic waste from ending up in landfills.

Partnerships

The NLSC works with numerous partners to provide programming that benefits the sport community, as well as the broader community. Most significantly in 2023-24, the NLSC engaged with NL Health Services (NLHS) to review opportunities with current facilities, as well as the proposed Sport and Well-being Dome, to access non-primetime hours. The NLHS, in partnership with NLSC, will prioritize exercise rehabilitation for acute care patients with conditions such as heart disease, lung disease, orthopaedic conditions, stroke and cancer.

The NLSC has built upon the partnership established with Cygnus Gymnastics to host full-time summer day camps at the NLSC facilities. The partnership with Cygnus Gymnastics has further developed to include facilitating the continuation of the popular NLSC Active Start Program.

The NLSC continues to partner with several government organizations to provide high-quality facilities and equipment for training and recruitment programs. These organizations include:

- Royal Newfoundland Constabulary (RNC)
- Canada Border Services Agency (CBSA)
- Department of Fisheries and Oceans (DFO)

The NLSC and the Swilers Rugby Football Club are located on the same site and share the facilities in the Dr. Noel Browne High Performance Centre. The NLSC and Swilers share equipment, facilities, and human resources to benefit both entities. This partnership includes outdoor maintenance and general upkeep of the grounds.

Through its partnerships and operations, the NLSC recognizes and supports Women and Gender Equality in its efforts toward a society in which all people are equally valued

and in which one's life choices are not limited because of their gender, ethnicity, social position and/or any other characteristics.

Report on Performance

In consideration of the mandate and financial resources of the NLSC, the Board intends to report on the strategic issue and objective below, through its annual reports, for each fiscal year of this plan (2023-24, 2024-25 and 2025-26).

The NLSC facilitates sport development by providing safe, high quality sport programs and facilities. It is also the primary venue for PSOs for training, competition, and athlete improvement.

2023-24 Objective and Indicators

By March 31, 2024, the NLSC will have provided safe, high-quality sport facilities and programs for PSOs.

Indicator 1: Hosted sporting activities and competitions for multiple PSO's.

As noted in the highlight section of this report, the NLSC has had its busiest year since opening in 2008 with facilities and programs operating near capacity during prime-time hours for the reporting period.

The NLSC hosted programs for 34 different provincial, municipal and club sport organizations in the 2023-24 reporting period across all its facilities. Provincial competitions were held by six PSO's including NL Basketball Association (NLBA), NL Volleyball Association (NLVA), Cricket NL (CNL), Weightlifting NL, NL Taekwondo Association and Karate NL. The NLSC hosted 14 full weekend special event camps and

tournaments. Both NLBA and NLVA also hosted regular weekly youth and adult leagues.

Additionally, community groups such as Vera Perlin and First Light also utilized NLSC facilities for sport and recreation programs during the reporting period.

Indicator 2: Undertook infrastructure review to ensure minimum standards are met for NLSC hosted sporting events for Canada Games 2025.

By the end of the reporting period, the NLSC completed major infrastructure upgrades to its lighting and control systems, surpassing Canada Games standard requirements. Further reviews were conducted to pinpoint additional areas requiring attention for facility and equipment upgrades to meet mandated standards. Additionally, comprehensive efforts were undertaken to identify general maintenance tasks aimed at enhancing the appearance and aesthetics of the facilities.

The NLSC Accessibility Plan was also produced during the reporting period with a focus on creating an environment during the Canada Games where individuals of all abilities can participate or just be a part of events both comfortably and confidently. The NLSC has created an Accessibility Plan that ensures equal access and opportunities for all individuals during the Canada Games.

Indicator 3: Conducted policy review to promote and enable safe and healthy sport environment.

By the end of the reporting period, the NLSC board completed a comprehensive review of all current policies. Recognizing the nature of NLSC operations, the Board created and approved policies in alignment with SafeSport and Canadian Ethics in Sport policy requirements. Additionally, the approval and implementation of policies such as the Code of Conduct, Fraud Management, and Video Surveillance highlight the NLSC's commitment to ensuring open, inclusive, safe and healthy environment for staff and program participants.

Opportunities and Challenges

Opportunities

1. Increased Community Demand for Medical Rehabilitation Services in Conjunction with Sport Programming:
 - There is an opportunity to integrate the rising demand for sports programming with the current emphasis on medical fitness and rehabilitation services. The NLSC should explore options, including the development of new facilities, to fulfill its mandate of providing high-quality spaces for sport development. Creating new facilities should be seen as a significant opportunity for the NLSC, not only to enhance sport development within our province but also to advance its goals of promoting a more active and healthy population.
2. 2025 Canada Summer Games: With the 2025 Canada Summer Games in St. John's, there are opportunities for further development and improvement in two key areas:
 - New and existing NLSC Facilities and Equipment: The NLSC will ensure all Canada Games standards are met as it showcases its facilities to athletes and visitors. The NLSC will collaborate closely with the Provincial Government and the City of St. John's Host Committee to maximize all improvement opportunities. The NLSC is well-positioned to plan, manage, and operate new facilities for training, sport development, and competition during the games, given its proven success with similar facilities.
 - Athletes and Sport Excellence: The NLSC's Canada Games High Performance Program will ensure that athletes and teams preparing for the 2025 Canada Summer Games have access to the necessary resources for success. The NLSC will work with the Province's Sport Excellence Committee to ensure performance goals are met.

Challenges

1. **Providing Adequate Capacity to Meet Programming Demand:** The NLSC is tasked with providing safe, high-quality sports programs and facilities to meet the growing demand for optimized training and competition, which supports overall sport development. To address these demands, efforts must be made to maximize the usability of current facilities and review both existing and potential new facilities to ensure increased capacity opportunities.
2. **Keeping up with organizational growth as new facilities and capacity are added:** The NLSC faces the challenge of managing its expansion as it adds new facilities and increases capacity. This growth requires careful planning and resource allocation to ensure the organization can continue to provide high-quality services and meet increasing demands.

**NEWFOUNDLAND AND LABRADOR
SPORTS CENTRE INC.**

FINANCIAL STATEMENTS

MARCH 31, 2024

CONTENTS

	<u>Page</u>
Management's Report.....	1
Independent Auditors' Report.....	2 - 3
Statement of Financial Position.....	4
Statement of Operations and Accumulated Surplus.....	5
Statement of Changes in Net Financial Assets.....	6
Statement of Cash Flows.....	7
Notes to Financial Statements	8 - 13

MANAGEMENT'S REPORT

Managements Responsibility for Newfoundland and Labrador Sports Centre Inc. Financial Statements

The accompanying financial statements are the responsibility of the management of Newfoundland and Labrador Sports Centre Inc. and have been prepared in accordance with Canadian generally accepted accounting principles established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. Management is responsible for the integrity and objectivity of these statements, all the notes to the financial statements, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

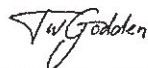
Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that transactions are properly authorized, assets are safeguarded, and liabilities are recognized.

Management is also responsible for ensuring that transactions comply with relevant policies and authorities and are properly recorded to produce timely and reliable financial information.

The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal controls and exercises these responsibilities through participation in board meetings. The board members review internal financial statements on a quarterly basis and external audited financial statements on an annual basis.

Noseworthy Chapman as Newfoundland and Labrador Sports Centre Inc.'s appointed external auditors, have audited the financial statements. The auditor's report is addressed to the Board of Directors and appears on the following page. Their opinion is based upon examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures they consider necessary to obtain reasonable assurance that the financial statements are free of material misstatement and present fairly the financial position and the results of the Newfoundland and Labrador Sports Centre Inc. in accordance with Canadian public sector accounting standards.

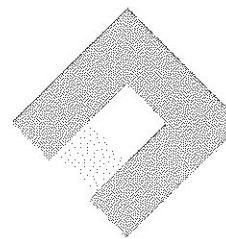
On behalf of the Newfoundland and Labrador Sports Centre Inc.



Board Chair



Executive Director



INDEPENDENT AUDITOR'S REPORT

To the Members of Newfoundland and Labrador Sports Centre Inc.

Opinion

We have audited the financial statements of Newfoundland and Labrador Sports Centre Inc. (the organization), which comprise the statement of financial position as at March 31, 2024, and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at March 31, 2024, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

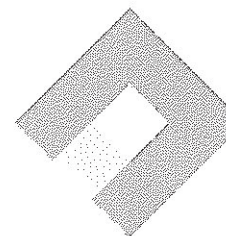
In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

(continues)



Independent Auditor's Report to the Members of Newfoundland and Labrador Sports Centre Inc.
(continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

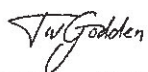

Noseworthy Chapman

Chartered Professional Accountants
St. John's, NL
June 27, 2024

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Financial Position****Year Ended March 31, 2024**

	2024	2023
FINANCIAL ASSETS		
Cash	\$ 132,533	\$ 239,996
Temporary investments (Note 4)	645,369	467,547
Accounts receivable (net of allowance for doubtful accounts)	65,085	52,291
	<u>842,987</u>	<u>759,834</u>
LIABILITIES		
Payables and accruals (Note 5)	85,214	73,748
Government remittances payable	52,370	80,978
Deferred contributions (Note 6)	333,733	371,353
	<u>471,317</u>	<u>526,079</u>
NET FINANCIAL ASSETS	\$ 371,670	\$ 233,755
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 7)	\$ 6,559,406	\$ 6,804,700
Prepaid expenses	18,015	7,374
	<u>6,577,421</u>	<u>6,812,074</u>
ACCUMULATED SURPLUS	\$ 6,949,091	\$ 7,045,829
Accumulated surplus comprised of:		
Unrestricted net assets	\$ 6,949,091	\$ 7,045,829

On Behalf of the Board:

Chairperson

Director

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Statement of Operations and Accumulated Surplus Year Ended March 31, 2024

	Budget 2024 (Unaudited)	2024	2023
REVENUES			
Government grants	\$ 475,900	\$ 504,453	\$ 420,040
Rental	330,000	396,427	391,405
Interest	5,000	27,822	11,620
Miscellaneous	-	586	1,339
	810,900	929,288	824,404
EXPENDITURES			
Advertising and promotion	\$ 1,000	\$ 250	\$ 6,475
Amortization	250,889	252,289	250,889
Insurance	5,500	8,168	4,570
Interest and bank charges	250	270	210
Interest on promissory note	-	-	446
Memberships	510	910	504
Miscellaneous	4,200	967	2,828
Office	6,300	4,169	7,251
Online booking maintenance	2,700	2,803	1,652
Professional fees	7,310	7,590	6,767
Property tax	2,500	2,430	2,368
Repairs and maintenance	195,210	196,935	122,009
Salaries	395,018	382,051	381,619
Security	925	594	773
Supplies	44,400	23,774	24,331
Telephone	1,500	1,277	652
Training	2,400	1,310	809
Utilities	135,000	137,347	122,834
Vehicle	3,716	2,892	787
	1,059,328	1,026,026	937,774
ANNUAL DEFICIT	\$ (248,428)	\$ (96,738)	\$ (113,370)
Accumulated surplus, beginning of year		7,045,829	7,159,199
Accumulated surplus, end of year		\$ 6,949,091	\$ 7,045,829

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Changes in Net Financial Assets****Year Ended March 31, 2024**

	Budget 2024 (Unaudited)	2024	2023
Annual deficit	\$ (248,428)	\$ (96,738)	\$ (113,370)
Changes in tangible capital assets			
Acquisition of tangible capital assets	-	(6,995)	-
Amortization of tangible capital assets	-	252,289	250,889
	-	245,294	250,889
Change in other non-financial assets			
Increase in prepaid expenses	-	(10,641)	(3,636)
	-	(10,641)	(3,636)
Increase in net assets		137,915	133,883
Net financial assets, beginning of year		233,755	99,872
Net financial assets, end of year		\$ 371,670	\$ 233,755

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Cash Flows**
Year Ended March 31, 2024

	2024	2023
Operating transactions		
Cash receipts from government and customers	\$ 851,052	\$ 810,574
Cash paid to suppliers and employees	(801,250)	(660,172)
Interest received	27,822	11,620
Interest and bank charges paid	(270)	(656)
Cash from operating transactions	77,354	161,366
Capital transactions		
Purchase of capital assets	(6,995)	-
Cash used in capital transactions	(6,995)	-
Financing transactions		
Repayment of promissory note	-	(52,221)
Cash used in financing transactions	-	(52,221)
Increase in cash during year	70,359	109,145
Cash position, beginning of year	707,543	598,398
Cash position, end of year	\$ 777,902	\$ 707,543
Cash consists of:		
Cash	\$ 132,533	\$ 239,996
Temporary investments	645,369	467,547
	\$ 777,902	\$ 707,543

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements

March 31, 2024

1. GENERAL

Newfoundland and Labrador Sports Centre Inc. (the "organization") was incorporated under the Corporations Act of Newfoundland and Labrador on April 3, 2008. The organization is a Provincial Crown Corporation that provides a training centre for all sports available to the youth of the Province of Newfoundland and Labrador.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting

The organization is classified as an Other Government Organization as defined by Canadian Public Sector Accounting Standards (PSAS). These financial statements are prepared by management in accordance with generally accepted accounting principles for provincial reporting entities established by the Canadian Public Sector Accounting Board (PSAB). The organization does not prepare a statement of re-measurement gains and losses as the organization does not enter into relevant transactions or circumstances that are addressed by that statement.

Cash

Cash includes cash in bank and balances with financial institutions, net of overdrafts.

Temporary investments

Temporary investments consist of guaranteed investment certificates with maturities of less than a year, and high-interest savings accounts.

Tangible capital assets

Tangible capital assets are recorded on the Statement of Financial Position at cost less accumulated amortization. They are amortized as follows:

Building	40 years	straight-line method
Equipment	5 years	straight-line method

Tangible capital assets are written down when conditions indicate that they no longer contribute to the organization's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

Impairment of long-lived assets

Long-lived assets are reviewed for impairment upon the occurrence of events or changes in circumstances indicating that the value of the assets may not be recoverable, as measured by comparing their net book value to the estimated undiscounted cash flows generated by their use. Impaired assets are recorded at fair value, determined principally using discounted future cash flows expected from their use and eventual disposition.

Prepaid expenses

Prepaid expenses include amounts paid in advance for services, insurance, and workers compensation and are charged to expense over the periods expected to benefit from it.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements**March 31, 2024****2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**Non-financial assets

Non-financial assets are not available for discharge to existing liabilities and are held for use in the provision of services. They have useful lives generally extending beyond the current year and are not intended for sales in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenditures, provides the change in net financial assets for the year.

Financial instruments

The organization's financial instruments recognized in the statement of financial position consist of cash, temporary investments, accounts receivable, payables and accruals, government remittances payable and promissory note payable. The organization generally recognizes a financial instrument when it enters into a contract which creates a financial asset or financial liability. Financial assets and financial liabilities are initially measured at cost, which is the fair value at the time of acquisition.

The organization subsequently measures all its financial assets and financial liabilities at cost or amortized cost. Receivables are classified as loans and accounts payable are classified as other financial liabilities. Both are measured at amortized cost.

The organization's carrying value of cash, temporary investments, accounts receivable, payables and accruals, government remittances payable and promissory notes payable approximates its fair value due to the immediate or short term maturity of these instruments.

Interest attributable to financial instruments is reported on the statement of operations.

Deferred contributions

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the delivery of specific services in transactions. These amounts are recognized as revenue in the fiscal year the related expenditures are incurred, services are performed or when stipulations are met.

Revenues

Government transfers with stipulations restricting their use are recognized as revenue when the transfer is authorized and the eligibility criteria are met by the organization, except when and to the extent the transfer gives rise to an obligation that constitutes a liability. When the transfer gives rise to an obligation that constitutes a liability, the transfer is recognized in revenue when the liability is settled.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Rental revenue is recognized on the accrual basis in accordance with the terms of the corresponding lease agreements. Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Interest revenue is recognized on the accrual basis as earned.

Donation revenue is recognized when received.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements**March 31, 2024****2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**Expenditures

Expenditures are reported on an accrual basis. The costs of all goods consumed and services received during the year are expensed.

Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities.

Inter-entity transactions are recorded at the exchange amount when they are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards, requires management to make estimates and assumptions that affect the reporting amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Items requiring the use of significant estimates include the expected future life of tangible capital assets.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements. Actual results could differ from these estimates.

3. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2024.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The organization is exposed to credit risk from customers. In order to reduce its credit risk, the organization reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The organization has a significant number of customers which minimizes concentration of credit risk.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements

March 31, 2024

4. TEMPORARY INVESTMENTS

	2024		2023	
	Fair value	Cost	Fair value	Cost
Money Market Mutual Funds, Corporate Investing Savings Account	\$ 645,369	\$ 645,369	\$ 313,149	\$ 313,149
Guaranteed Investment Certificates, at an annual rate of 3.85% matured June 27, 2023	-	-	154,398	150,000
	\$ 645,369	\$ 645,369	\$ 467,547	\$ 463,149

5. PAYABLES AND ACCRUALS

	2024	2023
Accounts payable	\$ 54,498	\$ 45,921
Accrued liabilities	30,716	27,827
	\$ 85,214	\$ 73,748

6. DEFERRED CONTRIBUTIONS

Deferred contributions represent government transfers received with associated stipulations relating to specific projects or programs, resulting in a liability. These transfers will be recognized as revenue in the period in which the resources are used for the purpose specified and the liability is settled.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Notes to the Financial Statements****March 31, 2024****7. TANGIBLE CAPITAL ASSETS**

2024				
	Land	Building	Equipment	Total
Cost				
Opening balance	\$ 280,000	\$ 9,845,698	\$ 572,344	\$ 10,698,042
Additions	-	-	6,995	6,995
Disposals	-	-	-	-
Closing balance	280,000	9,845,698	579,339	10,705,037
Accumulated amortization				
Opening balance	-	3,330,493	562,849	3,893,342
Amortization	-	246,143	6,146	252,289
Disposals	-	-	-	-
Closing balance	-	3,576,636	568,995	4,145,631
Net book value	\$ 280,000	\$ 6,269,062	\$ 10,344	\$ 6,559,406
2023				
	Land	Building	Equipment	Total
Cost				
Opening balance	\$ 280,000	\$ 9,845,698	\$ 572,344	\$ 10,698,042
Additions	-	-	-	-
Disposals	-	-	-	-
Closing balance	280,000	9,845,698	572,344	10,698,042
Accumulated amortization				
Opening balance	-	3,084,350	558,103	3,642,453
Amortization	-	246,143	4,746	250,889
Disposals	-	-	-	-
Closing balance	-	3,330,493	562,849	3,893,342
Net book value	\$ 280,000	\$ 6,515,205	\$ 9,495	\$ 6,804,700

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements**March 31, 2024****8. RELATED PARTY TRANSACTIONS**

The organization received an annual operating grant from the Government of Newfoundland and Labrador in the amount of \$426,900 (2023 - \$411,600). The organization also received special purpose grants from the Government of Newfoundland and Labrador totaling \$54,000 (2023 - \$23,000) of which \$54,000 is deferred.

9. BUDGET FIGURES

Budget figures have been provided for comparison purposes and have been derived from the estimates approved by the Board of Directors.

10. CHANGE IN ACCOUNTING POLICY

On April 1, 2023, the Organization adopted the amendments to Section 3400, Revenue of the Public Sector Accounting Handbook pertaining to certain revenue transactions. The standard makes a distinction between transactions that include performance obligations and those that do not include a performance obligation.

The Organization applied this change in accounting policy prospectively. There was no impact of the adoption of the amendments as at and for the year ended March 31, 2024 or for prior periods.