

Newfoundland and Labrador Sports Centre

Annual Report 2024-25

Message from the Chair

As Chair of the Board for the Newfoundland and Labrador Sports Centre, I am pleased to present its annual report for the fiscal year 2024-25. The annual report has been prepared and is submitted in accordance with the obligation as a Category III entity under the **Transparency and Accountability Act**. My signature below is indicative of the Board's accountability for the actual results reported within this document.

Sincerely,



Tom Godden

Chairperson

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Entity Overview

Organizational Structure

The Newfoundland and Labrador Sports Centre (NLSC), located in St. John's, is a state-of-the-art athletic facility that was established under the **Corporations Act** and officially opened in 2008. The development of the NLSC was made possible through collaborative funding involving the federal, provincial, and municipal governments, as well as contributions from the sporting community and private sector partners. Ongoing operational support is provided annually by the Government of Newfoundland and Labrador through the Department of Tourism, Culture, Arts and Recreation (TCAR).

Lines of Business

The NLSC carries out its mandate through three primary areas of business activity:

1. Facility Operations

The NLSC is operational seven days a week, requiring significant attention to daily administrative and logistical functions. Core responsibilities include human resource management, facility maintenance, scheduling and bookings, procurement of supplies and equipment, and the coordination of information technology services.

2. Athlete Development and Training

The NLSC provides access to specialized training spaces that support athletes and teams in their pursuit of higher levels of performance. The facility plays a key role in fostering athletic development across various levels of sport within the province.

3. Sport Event Hosting

As a premier sport venue in the province, the NLSC hosts a range of competitive events, including provincial, national, and international competitions. These

events contribute to the promotion and visibility of sport in Newfoundland and Labrador and support the broader objectives of the provincial sport community.

Mandate

The NLSC operates as a Provincial Crown Corporation and is classified as a Category III entity under the **Transparency and Accountability Act**. The responsibilities of the NLSC Board, as outlined in the organization's mandate, include:

- a) Administering the day-to-day operations, upkeep, and overall management of the NLSC;
- b) Ensuring the provision of a high-quality facility that enables Provincial Sports Organizations (PSOs) across Newfoundland and Labrador to deliver and enhance training and competition-based programming; and,
- c) Delivering a high-performance program aimed at improving physical fitness, refining athletic skills, and advancing the overall development of athletes.

Recognized as one of the premier indoor training complexes in Atlantic Canada, the NLSC plays a critical role in the provincial sport system. It is the central hub for athlete training and development while serving as a key venue for hosting events at the provincial, national, and international levels. The facility supports the activities of more than 70,000 individuals—including athletes, coaches, and sport administrators—who are part of Sport Newfoundland and Labrador.

The NLSC site is home to two distinct yet complementary facilities:

1. The PowerPlex

This indoor training complex spans 2,944 square metres (32,000 square feet) and is designed to support a wide range of athletic activities. The spacious gymnasium can accommodate up to four basketball games, seven volleyball matches, or seven badminton games simultaneously. In addition to the main gym, the facility features a combat room, locker rooms, and shower areas. In

2016, the PowerPlex was enhanced with the addition of a 70' x 70' artificial turf space known as **Benvon's Room**.

2. The Dr. Noel Browne High Performance Centre

Attached to the Swilers Rugby Club, this high-performance training space focuses on elite athletic development. Its centerpiece is **Riley's Room**, a professional-grade strength and conditioning area comparable to those used by top-tier sports teams across North America. In 2016, Riley's Room was expanded from 2,500 to 5,000 square feet. The facility also includes a versatile meeting room and three administrative offices.

Staff and Budget

The NLSC employed 17 staff in 2024-25: six full-time permanent, four part-time permanent and seven part-time temporary. The NLSC is managed by a Board of Directors appointed by the Lieutenant-Governor in Council. The Board of Directors is comprised of 13 members: one chairperson and six representatives selected by the Provincial Government, four board members who are drawn from the sport and recreation community and have extensive experience in the field, and two representatives from the City of St. John's.

Expenditure Type	Total Amount (\$)
Advertising and promotion	\$3,041
Amortization	\$252,289
Bad Debt	\$0
Insurance	\$12,172
Interest and bank charges	\$512
Memberships	\$403
Miscellaneous	\$4,129
Office	\$6,468
Online booking maintenance	\$2,915

Professional fees	\$17,783
Property taxes	\$2,459
Interest on promissory notes	\$0
Repairs and maintenance	\$147,430
Salaries and wages	\$414,560
Security	1,994
Supplies	25,357
Telephone	550
Training	550
Utilities	135,226
Vehicles	3,082
Total	1,030,920

Board of Directors

As of March 31, 2025, the Board consisted of the following members:

Tom Godden, Chairperson

Tanya Haywood, City of St. John's Representative

Tom Davis, City of St. John's Council Representative

Aaron Flood, Sport Newfoundland and Labrador Representative (baseball)

Blair White, Sport Newfoundland and Labrador Representative (basketball)

Dennis Clarke, Swilers Rugby Club Representative

Dr. Noel Browne, Swilers Rugby Club Representative

Andrew Bruce, Community Representative

Sheena McCrate, Community Representative

Winston Jenkins, Community Representative

Roger Head, Community Representative

Colin Sullivan, Community Representative

Andrew Wright, TCAR Representative

Physical Location

Newfoundland and Labrador Sports Centre

100 Crosbie Road

St. John's, NL, A1E 2X3

Telephone: 709-729-6580

Website: www.nlsportscentre.ca

Highlights and Partnerships

Highlights

The NLSC continued to reach new levels of growth in 2024-25 by demonstrating success in four main areas.

- Sport Development: During the reporting period, the NLSC facilitated significant opportunities for sport development. This included increased training and competition opportunities, suggesting a thriving environment for athletes and sports enthusiasts. The Canada Games High Performance Program has targeted Canada Games 2025 NL teams for increased investment to foster more opportunity for success at Games.
- Capacity Utilization: During the fall and winter seasons, the NLSC operated at near full capacity during prime-time hours, reflecting sustained and high demand for its facilities. Over the course of the year, a total of 4,900 prime-time hours were rented, contributing to an overall annual utilization of 6,009 hours. These figures underscore the NLSC's pivotal role as a premier venue for high-performance sport in the province.
- Government Mandate Alignment: The operations and accomplishments of the NLSC are closely aligned with the Provincial Government's mandate to encourage physical activity and foster the development of amateur sport. Through the provision of a safe, inclusive, and well-maintained environment for

sport and recreational use, the NLSC plays a significant role in enhancing community health, supporting active lifestyles, and strengthening the province's amateur sport infrastructure.

- Revenue Growth: The NLSC reported strong revenue growth, driven by increased demand for programming and rentals. A significant contributor was the expanded use of facilities during non-prime time hours, reflecting more efficient utilization of available space and resources. This shift allowed the NLSC to accommodate a broader range of users and improve overall scheduling flexibility. The rise in off-peak activity highlights the success of NLSC's responsive program delivery and facility management strategies. It also signals a growing engagement from diverse community groups seeking flexible access. These developments support the NLSC's financial sustainability and reinforce its position as a key hub for sport and recreation in the province.
- Accessibility Enhancements: The NLSC has implemented significant accessibility upgrades as part of its [2024–26 Accessibility Plan](#), aligning with the province's **Accessibility Act**. Following a comprehensive audit by LAT49 Architecture in March 2024, the NLSC confirmed compliance with accessibility standards and committed to exceeding them to foster an inclusive environment for all users. Key improvements include the installation of push-button door openers at both exterior and interior entrances, ensuring ease of access. The facility features barrier-free male and female washrooms, as well as accessible change rooms and shower areas. Additionally, the NLSC's website has been enhanced to support accessibility, providing users with inclusive digital access to information and services. These upgrades reflect the NLSC's commitment to removing barriers and promoting equal opportunities in sport and recreation. By prioritizing accessibility, the NLSC aims to create a welcoming space where individuals of all abilities can participate confidently and comfortably. Ongoing evaluations and community engagement will ensure continuous improvement, reinforcing the NLSC's role as a leader in inclusive sports infrastructure.

2024–25 marked a year of significant advancement for the NLSC with continued progress on the construction of the Sport and Well-Being Dome, first announced in 2023–24, and the formal confirmation that the NLSC will assume operational responsibility for the \$35 million Fortis Canada Games Complex (FCGC). Developed as a legacy project for the 2025 Canada Summer Games, the FCGC is a state-of-the-art, multi-sport facility located on the Memorial University campus. It includes a full-size FIFA Certified outdoor turf, a World Athletics Certified 8-Lane Athletics facility and an indoor training area. After the Canada Games, the Complex will serve both high-performance athletes and community users, providing year-round access to elite sport infrastructure.

With existing NLSC facilities operating at near full capacity and unable to fully meet the growing needs of sport programming, the Sport and Well-Being Dome and the FCGC will directly address critical infrastructure gaps affecting both indoor and outdoor sport delivery. Together, these additions represent a strategic expansion of provincial sport capacity and align closely with the Government of Newfoundland and Labrador's goal of becoming one of the healthiest provinces in Canada by 2031. These investments reflect a continued commitment to supporting active lifestyles, amateur sport, and the health and well-being of all Newfoundlanders and Labradorians.

As the 2025 Canada Summer Games in St. John's approach, the NLSC remains an active partner with the Host Committee to ensure all facilities meet or exceed the standards required for national competition. Following several major upgrades completed in 2023–24, additional projects are scheduled for early spring 2025 to finalize facility readiness. These efforts underscore the NLSC's pivotal role in the successful delivery of the Games and in strengthening the province's sport and recreation legacy.

Partnerships

The NLSC continues to collaborate with a wide range of partners to deliver programming that benefits both the sport community and the broader public. In 2024-25, a key initiative involved engagement with NL Health Services (NLHS) to explore expanded access to current NLSC facilities as well as the proposed Sport and Well-Being Dome during non-prime time hours. This collaboration will prioritize exercise rehabilitation programs for acute care patients managing conditions such as cardiovascular disease, pulmonary illness, orthopedic injuries, stroke, and cancer. It will also help to maximize use of the facilities in otherwise lesser used times.

The NLSC has also strengthened its partnership with Cygnus Gymnastics, expanding summer day camp offerings hosted at the NLSC. This relationship has also supported the ongoing delivery of the NLSC's well-regarded Active Start Program, promoting early engagement in physical activity for children.

In support of public safety and training objectives, the NLSC continues to provide access to high-quality facilities and equipment for several government agencies, including the Royal Newfoundland Constabulary, Canada Border Services Agency, the federal Department of Fisheries and Oceans, the Sheriff's Office, and the provincial Department of Justice and Public Safety, among others.

Located within the Swilers Rugby Football Club, the NLSC maintains a cooperative agreement to share use of the Dr. Noel Browne High Performance Centre. This includes shared resources, equipment, and coordinated site maintenance.

The NLSC remains committed to advancing equity, including support for Women and Gender Equality, by fostering inclusive participation and access across its programming and partnerships.

Report on Performance

Strategic Reporting and Performance Overview

In alignment with the NLSC's mandate and available financial resources, the Board commits to reporting on the strategic priorities and associated objectives outlined below through its annual reports for each fiscal year covered by the NLSC's [2023-26 Activity Plan](#).

The NLSC plays a pivotal role in sport development by providing safe, high-quality sport programs and facilities. It serves as the primary venue for PSOs to conduct training, competitions, and athlete development activities.

Strategic Issue

Facilitate sport development by providing safe, high-quality sport programs and facilities and being a primary venue for provincial sports organizations for training, competition and athlete improvement. This supports the Provincial Government's strategic direction of promoting active healthy lifestyles. The NLSC works with its partners to ensure gender equity across all programs.

2024–25 Objective and Performance Indicators

Objective:

By March 31, 2025, the NLSC will have provided safe, high-quality sport facilities and programs for Provincial Sports Organizations.

Indicator 1: Hosted sporting activities and competitions for multiple PSO's.

During the 2024–25 reporting period, the NLSC experienced its highest operational activity since opening in 2008, with facilities operating near full capacity during prime hours. The NLSC hosted programming for 34 provincial, municipal, and club sport organizations across its facilities. Six PSOs held provincial competitions, including the Newfoundland and Labrador Basketball Association, Volleyball Association, Cricket NL,

Weightlifting NL, Taekwondo Association, and Karate NL. Gymnastics NL also hosted Eastern Canadian Championships, welcoming athletes from Ontario and east while Cricket NL hosted Atlantics. Additionally, the NLSC facilitated weekend camps and tournaments, alongside regular weekly youth and adult leagues organized by the NL Basketball and Volleyball Associations. Community organizations such as Vera Perlin and First Light also utilized the facilities for sport and recreation programs.

Indicator 2: Undertook infrastructure review to ensure minimum standards are met for NLSC hosted sporting events for Canada Games 2025.

While many major capital upgrades for the 2025 Canada Games were completed in 2023–24, the 2024–25 fiscal year focused on aesthetic improvements to showcase the full potential of the NLSC to Games visitors. Capital projects that were undertaken include the replacement of HVAC motors and the full replacement of the main entrance doors to the Powerplex Gymnasium and Benvon's Room. In addition, facility repairs were completed, the external siding was repaired, and the interior of the NLSC was fully repainted to enhance its overall appearance and readiness for the Games.

Indicator 3: Conducted policy review to promote and enable safe and healthy sport environment.

In addition to implementing the accessibility upgrades identified under Indicator 2, the NLSC strengthened its commitment to policy implementation and the promotion of a safe, healthy work environment. As part of this effort, the NLSC Board conducted an organizational staffing review, resulting in the creation of a new full-time Operations Manager position. Recruitment and hiring for this role were successfully completed, with the new staff member scheduled to begin in the 2025–26 fiscal year. In addition to overseeing day-to-day operations, the Operations Manager will be responsible for ensuring consistent implementation of policies across all NLSC facilities and for enhancing organizational efficiency through the development and standardization of procedures.

2025–26 Objective and Performance Indicators

Objective:

By March 31, 2026, the NLSC will have delivered safe, high-quality sport facilities and programs for Provincial Sports Organizations.

Indicators:

- Hosted sporting activities and competitions for multiple PSO's.
- Undertook infrastructure review to ensure minimum standards are met for NLSC hosted sporting events for Canada Games 2025.
- Conducted policy review to promote and enable safe and healthy sport environment.

Opportunities and Challenges

Opportunities

1. Expansion of Sport Development Opportunities

The expansion of facilities under the NLSC portfolio presents a significant opportunity to broaden sport participation and development for both youth and adults across the province. To support this objective, the NLSC is pursuing the recruitment of a dedicated Sport Development staff member. This role will focus on collaboration with PSOs and community partners to promote cross-sport training models, increase access to training opportunities, and enhance athlete development pathways. This approach is expected to optimize utilization of the specialized facilities under the NLSC's management, enabling a more inclusive and multi-sport environment that supports the long-term growth of the provincial sport sector.

2. Integration of Medical Rehabilitation and Sport Programming

The NLSC recognizes the growing community demand for medical rehabilitation services, particularly those that align with physical activity and sport programming. In response, the NLSC is exploring opportunities to integrate these health-focused services within its existing and proposed infrastructure by collaborating with NLHS. The potential development of new facilities represents a strategic opportunity to align sport development with broader public health objectives. By supporting rehabilitation, active living, and inclusive programming, the NLSC can contribute to the province's goals of building a healthier, more active population while fulfilling its mandate to deliver high-quality, accessible sport infrastructure.

3. Canada Games Infrastructure Enhancements

Preparations for the 2025 Games have now been successfully completed, marking a significant milestone for the NLSC. With this work finalized, the NLSC is well-positioned to benefit from the heightened community profile and increased public engagement generated through its involvement in the Games. This legacy is expected to enhance long-term awareness, utilization, and support for sport and recreation within the province.

4. Fortis Canada Games Complex

The FCGC will serve as a hub for advancing public health and wellness initiatives by bridging the gap between the sport community and public user groups. By offering accessible, multi-use spaces for both athletic training and recreation opportunities, the FCGC will support overall community health and wellness through public engagement and supporting community health programs. Its integration with health-focused partners will enable collaborative programming that promotes physical activity across all ages and abilities. This alignment of sport and health services will foster a more active, engaged population while reinforcing the role of sport infrastructure as a cornerstone of community well-being.

Challenges

1. Ensuring Facility Capacity to Meet Growing Programming Demand

The NLSC is mandated to provide safe, high-quality sport programming and infrastructure that supports the development of athletes and sport organizations across the province. In response to increasing demand for optimized training and competition environments, the NLSC must continue to assess and enhance the usability of its existing facilities. Strategic planning will also include the evaluation of current and prospective infrastructure to identify opportunities for increased capacity, ensuring the NLSC can continue to meet evolving needs and sustain long-term sport development.

2. Managing Organizational Growth in Line with Facility Expansion:

As the NLSC undergoes strategic growth through the addition of new facilities and increased capacity, it must also address the operational challenges that accompany this expansion. Effective planning, resource allocation, and organizational development are essential to ensure the NLSC can sustain service excellence and respond to the evolving needs of athletes, sport organizations, and the broader community.

3. Fostering Relationships

Fostering mutually beneficial partnerships is crucial for the expansion and sustainability of the NLSC. Collaborations with organizations sharing aligned goals allow the NLSC to leverage resources, expertise, and networks to enhance programming and facility use. These partnerships expand the NLSC's reach within the sport community, healthcare sector, and broader public, supporting innovative and inclusive initiatives. Community partners will include Memorial University of Newfoundland and Labrador Athletics, local athletics clubs, groups, and leagues and other community-based recreation groups. Such strategic partnerships will strengthen the NLSC's role as a leader in provincial sport and wellness.

Financial Information

NEWFOUNDLAND AND LABRADOR
SPORTS CENTRE INC.

FINANCIAL STATEMENTS

MARCH 31, 2025

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MANAGEMENT'S REPORT

Managements Responsibility for Newfoundland and Labrador Sports Centre Inc. Financial Statements

The accompanying financial statements are the responsibility of the management of Newfoundland and Labrador Sports Centre Inc. and have been prepared in accordance with Canadian generally accepted accounting principles established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. Management is responsible for the integrity and objectivity of these statements, all the notes to the financial statements, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that transactions are properly authorized, assets are safeguarded, and liabilities are recognized.

Management is also responsible for ensuring that transactions comply with relevant policies and authorities and are properly recorded to produce timely and reliable financial information.

The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal controls and exercises these responsibilities through participation in board meetings. The board members review internal financial statements on a quarterly basis and external audited financial statements on an annual basis.

Noseworthy Chapman as Newfoundland and Labrador Sports Centre Inc.'s appointed external auditors, have audited the financial statements. The auditor's report is addressed to the Board of Directors and appears on the following page. Their opinion is based upon examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures they consider necessary to obtain reasonable assurance that the financial statements are free of material misstatement and present fairly the financial position and the results of the Newfoundland and Labrador Sports Centre Inc. in accordance with Canadian public sector accounting standards.

On behalf of the Newfoundland and Labrador Sports Centre Inc.



Board Chair



Executive Director

**INDEPENDENT AUDITORS' REPORT**

To the Board of Newfoundland and Labrador Sports Centre Inc.

We have audited the financial statements of Newfoundland and Labrador Sports Centre Inc. (the Organization), which comprise the statement of financial position as at March 31, 2025, and the statements of operations and accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from



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- fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.


Chartered Professional Accountants
St. John's, NL
June 9, 2025

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Financial Position**
Year Ended March 31, 2025

	2025	2024
FINANCIAL ASSETS		
Cash	\$ 4,855	\$ 132,533
Temporary investments (Note 4)	12,149,576	645,369
Accounts receivable (net of allowance for doubtful accounts)	66,895	65,085
Government remittances receivable	103,054	-
	12,324,380	842,987
LIABILITIES		
Payables and accruals (Note 5)	106,792	85,214
Government remittances payable	-	52,370
Deferred contributions (Note 6)	14,261,977	333,733
	14,368,769	471,317
NET FINANCIAL ASSETS	\$ (2,044,389)	\$ 371,670
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 7)	\$ 6,307,117	\$ 6,559,406
Building under construction (Note 7)	2,545,391	-
Prepaid expenses	8,173	18,015
	8,860,681	6,577,421
ACCUMULATED SURPLUS	\$ 6,816,292	\$ 6,949,091
Accumulated surplus comprised of:		
Unrestricted net assets	\$ 6,816,292	\$ 6,949,091

On Behalf of the Board:




Chairperson

Director

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Statement of Operations and Accumulated Surplus

Year Ended March 31, 2025

	Budget 2025 (Unaudited)	2025	2024
REVENUES			
Government grants	\$ 438,800	\$ 440,574	\$ 504,453
Rental	350,000	432,946	396,427
Interest	10,000	24,198	27,822
Miscellaneous	670	403	586
	799,470	898,121	929,288
EXPENDITURES			
Advertising and promotion	3,000	3,041	250
Amortization	252,289	252,289	252,289
Insurance	12,000	12,172	8,168
Interest and bank charges	250	512	270
Memberships	510	403	910
Miscellaneous	4,200	4,129	967
Office	6,500	6,468	4,169
Online booking maintenance	3,000	2,915	2,803
Professional fees	7,310	17,783	7,590
Property tax	2,500	2,459	2,430
Repairs and maintenance	148,908	147,430	196,935
Salaries	404,008	414,560	382,051
Security	925	1,994	594
Supplies	29,000	25,357	23,774
Telephone	1,000	550	1,277
Training	2,400	550	1,310
Utilities	150,000	135,226	137,347
Vehicle	3,716	3,082	2,892
	1,031,516	1,030,920	1,026,026
ANNUAL DEFICIT	\$ (232,046)	\$ (132,799)	\$ (96,738)
Accumulated surplus, beginning of year		6,949,091	7,045,829
Accumulated surplus, end of year		\$ 6,816,292	\$ 6,949,091

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Statement of Changes in Net Financial Assets
Year Ended March 31, 2025

	Budget 2025 (Unaudited)	2025	2024
Annual surplus (deficit)	\$ (232,046)	\$ (132,799)	\$ (96,738)
Changes in tangible capital assets			
Acquisition of tangible capital assets	-	-	(6,995)
Amortization of tangible capital assets	252,289	252,289	252,289
	252,289	252,289	245,294
Change in other non-financial assets			
Decrease (increase) in prepaid expenses	-	9,842	(10,641)
Acquisition of building under construction	(50,000)	(2,545,391)	-
	(50,000)	(2,535,549)	(10,641)
Increase in net assets			
Net financial assets, beginning of year		(2,416,059)	137,915
Net financial assets, end of year		\$ (2,044,389)	\$ 371,670

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Statement of Cash Flows Year Ended March 31, 2025

	2025	2024
Operating transactions		
Cash receipts from government and customers	\$ 14,800,357	\$ 851,052
Cash paid to suppliers and employees	(902,123)	(801,250)
Interest received	24,198	27,822
Interest and bank charges paid	(512)	(270)
Cash from operating transactions	13,921,920	77,354
Capital transactions		
Purchase of capital assets	-	(6,995)
Purchase of building under construction	(2,545,391)	-
Cash used in capital transactions	(2,545,391)	(6,995)
Increase in cash during year	11,376,529	70,359
Cash position, beginning of year	777,902	707,543
Cash position, end of year	\$ 12,154,431	\$ 777,902
Cash consists of:		
Cash	\$ 4,855	\$ 132,533
Temporary investments	12,149,576	645,369
	\$ 12,154,431	\$ 777,902

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements

March 31, 2025

1. GENERAL

Newfoundland and Labrador Sports Centre Inc. (the "organization") was incorporated under the Corporations Act of Newfoundland and Labrador on April 3, 2008. The organization is a Provincial Crown Corporation that provides a training centre for all sports available to the youth of the Province of Newfoundland and Labrador.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting

The organization is classified as an Other Government Organization as defined by Canadian Public Sector Accounting Standards (PSAS). These financial statements are prepared by management in accordance with generally accepted accounting principles for provincial reporting entities established by the Canadian Public Sector Accounting Board (PSAB). The organization does not prepare a statement of re-measurement gains and losses as the organization does not enter into relevant transactions or circumstances that are addressed by that statement.

Cash

Cash includes cash in bank and balances with financial institutions, net of overdrafts.

Temporary investments

Temporary investments consist of guaranteed investment certificates with maturities of less than a year, and high-interest savings accounts.

Tangible capital assets

Tangible capital assets are recorded on the Statement of Financial Position at cost less accumulated amortization. They are amortized as follows:

Building	40 years	straight-line method
Equipment	5 years	straight-line method

Tangible capital assets are written down when conditions indicate that they no longer contribute to the organization's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

Impairment of long-lived assets

Long-lived assets are reviewed for impairment upon the occurrence of events or changes in circumstances indicating that the value of the assets may not be recoverable, as measured by comparing their net book value to the estimated undiscounted cash flows generated by their use. Impaired assets are recorded at fair value, determined principally using discounted future cash flows expected from their use and eventual disposition.

Prepaid expenses

Prepaid expenses include amounts paid in advance for services, insurance, and workers compensation and are charged to expense over the periods expected to benefit from it.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements

March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Non-financial assets

Non-financial assets are not available for discharge to existing liabilities and are held for use in the provision of services. They have useful lives generally extending beyond the current year and are not intended for sales in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenditures, provides the change in net financial assets for the year.

Financial instruments

The organization's financial instruments recognized in the statement of financial position consist of cash, temporary investments, accounts receivable, payables and accruals, government remittances payable and promissory note payable. The organization generally recognizes a financial instrument when it enters into a contract which creates a financial asset or financial liability. Financial assets and financial liabilities are initially measured at cost, which is the fair value at the time of acquisition.

The organization subsequently measures all its financial assets and financial liabilities at cost or amortized cost. Receivables are classified as loans and accounts payable are classified as other financial liabilities. Both are measured at amortized cost.

The organization's carrying value of cash, temporary investments, accounts receivable, payables and accruals, government remittances payable and promissory notes payable approximates its fair value due to the immediate or short term maturity of these instruments.

Interest attributable to financial instruments is reported on the statement of operations.

Deferred contributions

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the delivery of specific services in transactions. These amounts are recognized as revenue in the fiscal year the related expenditures are incurred, services are performed or when stipulations are met.

Revenues

Government transfers with stipulations restricting their use are recognized as revenue when the transfer is authorized and the eligibility criteria are met by the organization, except when and to the extent the transfer gives rise to an obligation that constitutes a liability. When the transfer gives rise to an obligation that constitutes a liability, the transfer is recognized in revenue when the liability is settled.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Rental revenue is recognized on the accrual basis in accordance with the terms of the corresponding lease agreements. Revenue related to fees or services received in advance of the fee being earned or the service is performed is deferred and recognized when the fee is earned or service performed.

Interest revenue is recognized on the accrual basis as earned. Interest is recognized as deferred where stipulations exist.

Donation revenue is recognized when received.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements

March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Expenditures

Expenditures are reported on an accrual basis. The costs of all goods consumed and services received during the year are expensed.

Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities.

Inter-entity transactions are recorded at the exchange amount when they are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards, requires management to make estimates and assumptions that affect the reporting amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Items requiring the use of significant estimates include the expected future life of tangible capital assets.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements. Actual results could differ from these estimates.

3. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2024.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The organization is exposed to credit risk from customers. In order to reduce its credit risk, the organization reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The organization has a significant number of customers which minimizes concentration of credit risk.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements March 31, 2025

4. TEMPORARY INVESTMENTS

	2025		2024	
	Fair value	Cost	Fair value	Cost
CI High Interest Savings Fund A	\$ 669,567	\$ 669,567	\$ -	\$ -
Money Market Mutual Funds, Corporate Investing Savings Account	-	-	645,369	645,369
Guaranteed Investment Certificates, at an annual rate of Prime Rate less 2.0%, maturing June 14, 2025	11,480,009	11,125,000	-	-
	\$12,149,576	\$11,794,567	\$645,369	\$645,369

5. PAYABLES AND ACCRUALS

	2025	2024
Accounts payable	\$ 78,339	\$ 54,498
Accrued liabilities	28,453	30,716
	\$ 106,792	\$ 85,214

6. DEFERRED CONTRIBUTIONS

Deferred contributions represent government transfers, and interest earned on transferred funds when stipulated, received with associated stipulations relating to specific projects or programs, resulting in a liability. These transfers will be recognized as revenue in the period in which the resources are used for the purpose specified and the liability is settled.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements March 31, 2025

7. TANGIBLE CAPITAL ASSETS

	2025			
	Land	Building	Equipment	Total
Cost				
Opening balance	\$ 280,000	\$ 9,845,698	\$ 579,339	\$ 10,705,037
Additions	-	-	-	-
Disposals	-	-	-	-
Closing balance	280,000	9,845,698	579,339	10,705,037
Accumulated amortization				
Opening balance	-	3,576,636	568,995	4,145,631
Amortization	-	246,143	6,146	252,289
Disposals	-	-	-	-
Closing balance	-	3,822,779	575,141	4,397,920
Net book value	\$ 280,000	\$ 6,022,919	\$ 4,198	\$ 6,307,117
	2024			
	Land	Building	Equipment	Total
Cost				
Opening balance	\$ 280,000	\$ 9,845,698	\$ 572,344	\$ 10,698,042
Additions	-	-	6,995	6,995
Disposals	-	-	-	-
Closing balance	280,000	9,845,698	579,339	10,705,037
Accumulated amortization				
Opening balance	-	3,330,493	562,849	3,893,342
Amortization	-	246,143	6,146	252,289
Disposals	-	-	-	-
Closing balance	-	3,576,636	568,995	4,145,631
Net book value	\$ 280,000	\$ 6,269,062	\$ 10,344	\$ 6,559,406

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

Notes to the Financial Statements

March 31, 2025

7. TANGIBLE CAPITAL ASSETS (CONTINUED)

Building under construction relates to capital costs for the development of the Sport and Well Being Dome. This is not available for use in the current year, and no amortization has been taken. During the year, the total costs incurred at March 31, 2025 is \$2,545,391. The Organization entered into a contract in the amount of \$4,260,029 (\$2,963,292 USD) for the development of the Sport and Well being Dome. As at year end \$2,130,013 (\$1,481,645 USD) of this contract is included in the building under construction asset. Subsequent to year end, \$1,278,008 (\$888,987 USD) was billed. The remaining \$856,318 (\$595,658 USD) is due upon completion of the project. Additionally, during the year, the Organization entered into a contract in the amount of \$856,500 with another vendor related to the development of the Sport and Well Being Dome. \$170,917 is included in building under construction asset above and the remaining is being billed as services are completed.

8. RELATED PARTY TRANSACTIONS

The organization received an annual operating grant from the Government of Newfoundland and Labrador in the amount of \$434,800 (2024 - \$426,900). The organization also received special purpose grants from the Government of Newfoundland and Labrador totaling \$13,500,000 (2024 - \$54,000) of which \$13,500,000 is deferred.

9. BUDGET FIGURES

Budget figures have been provided for comparison purposes and have been derived from the estimates approved by the Board of Directors.

10. CHANGE IN ACCOUNTING POLICY

On April 1, 2023, the Organization adopted the amendments to Section 3400, Revenue of the Public Sector Accounting Handbook pertaining to certain revenue transactions. The standard makes a distinction between transactions that include performance obligations and those that do not include a performance obligation.

The Organization applied this change in accounting policy prospectively. There was no impact of the adoption of the amendments as at and for the year ended March 31, 2024 or for prior periods.